

Appendix B – Highways Social Value Action Plan

Main themes:-

- Review existing frameworks and meet contracts to agree new social value commitments
- Improve SV aspects of tender documentation for future awards
- Get closer to contractors raising awareness and importance of SV and sharing what we expect
- Setting in place monitoring and reporting of SV benefits realised
- Measure SV of highways service and identify improvements
- Reporting outcomes to the December Ethical procurement sub group meeting

Month	Actions	Y/N	Date Completed	Progress Update/Comments
July 18	<ul style="list-style-type: none"> • Appoint PM (SV) • Discuss SV with Cllr Ollerhead and Stogia • Attend ICT supplier day 10 July to learn best practice for planning of highway supplier day • Update Direct award process under TC886 Construction Lots framework to raise importance of SV • Hold SV workshop with highways teams and other procurement and capital colleagues • Review SV in long standing surfacing contracts - for planned maintenance and patching works • Contact planned maintenance & patching contractors and discuss what SV they can deliver • Discuss MSIRR SV priorities with Cllr Stogia 	Y Y Y Y Y Y Y Y Y	09/07/18 12/07/18 10/07/18 10/07/18 29/08/18 11/07/18-24/08/17 13/07/18-24/08/17 25/07/18 02/08/18	 Dates confirmed x 4 w/b 29.10.18 Received SV commitments from JPCS, Hopkins, Bethells, Dowhigh, Kiely Bros Received SV commitments from Multevo, UDP, CDS, Argyle NW & Hopkins, Dowhigh & Kiely Bros

	<ul style="list-style-type: none"> • Meet DAWNUS about MSIRR social value tender offers • Review 2018 business cases and discuss SV with PM's to ensure tenders include appropriate wording • Review schools crossings project with Cllr Stogia to identify SV priorities for the programme • Integrate PM (SV) into wider SV groups across the Council to share best practice • Meet North Midland to get commitments in relation to TC886 direct awards 	Y N Y	01/10/2018 18/07/18	SV commitments confirmed Reviewed 15 business cases currently, now on the Highways portfolio board so can capture future business cases in advance. Also capturing CP1 and CP2 SV commitments Actively involved in social value planning session, social value strategic group. Meeting held with Integrated Commissioning Team and regular meetings with work and skills team. Now receiving SV commitments via direct awards. Improvement for audit.
Aug 18	<ul style="list-style-type: none"> • Draft monitoring plan for DAWNUS and Tarmac during MSIRR contract • Meet Balfour Beatty to get SV commitment around the winter maintenance award • Improve tender documents - increasing SV content e.g. KPI's, more measures • Produce contract monitoring tracker for SV 	Y Y Underway Y	02/08/18 13/08/18 12/09/2018 19/07/18	MSIRR SV monitoring file set up including reporting agreed with Dawnus. Social value meeting held with BB on 13/08/2018. Received commitments for TC103. TC971 - tailored social value questions accordingly and made social value a much more significant priority. Actively tracking SV commitments for contractors and consultants

Sep 18	<ul style="list-style-type: none"> • Draft highways service monitoring output report & KPI's • Measure Highways service SV and draft improvement plan - discuss with TU colleagues • Include SV into staff induction packs • Discuss with procurement how highways can include BME and gender equality issues into tender documentation • Produce SV training and communication plan for Highways • Trial 3 x projects with support from the Integrated Commissioning Team 	Under rway Y Y Y Y Unde rway	14/11/2018 12/11/2018 01/10/2018 22/08/18	Meeting with procurement held to discuss options.
Oct 18	<ul style="list-style-type: none"> • Potential Supplier day - TC886 - social value to be one of 2 themes (other is programme of works) • Start process to re-procure surfacing frameworks for 2019/20 onwards - potentially have a 30% SV measure trial • Audit all highways contracts for SV offers, collating promises - then discuss outputs with contractors • Review highways programme for ways to package works to increase social value benefits • Review CAPPS SV aspects and begin discussions with consultants 	TBC Y Y TBC Y	TBC 12/09/2018 24/09/2018 09/07/18	<p>New PMO recruited end of September. Pipeline of work to be created first. Will need to be rescheduled.</p> <p>TC971 been supported for social value perspective. Look to do TC040 and TC041 in future.</p> <p>Contract register meeting set up. Regular meetings to be held going forwards.</p> <p>Will do once programme has been created.</p> <p>SV discussions with Watermans and commitments provided as part of CAD resource extension. CAPPS Workshops rescheduled for Autumn. Capture T&T</p>

Nov 18	<ul style="list-style-type: none"> • Introduce SV profit calculator • Follow up supplier day with contractors on TC886 frameworks for SV offers • Meet other stakeholders e.g. TfGM / Local Authorities for their priorities and support options on joint projects • Gather case studies & share across other departments and Exec members • Attend Ethical Procurement sub group meeting reporting on benefits realised 	Under rway TBC Under rway Y Y	08/10/2018	<p>Peter Norris leading on as requested by Carol Culley. Need to find a profit calculator that can be used across the entire council and compatible with all directorates. Had conversations with TOMS and SPC.</p> <p>Plan to do this for Gt.Ancoats and CCAG2.</p> <p>Social value notice board created with live case studies from NMC and Kiely Bros. Filming at UDP for video case study. Will be collecting regularly all the time.</p> <p>Provided progress against the previous report to sub ethical procurement group.</p>
Dec 18	<ul style="list-style-type: none"> • Complete re-procurement surfacing frameworks • Produce SV best in class - define what good looks like 	Y Under rway		
Jan 19	<ul style="list-style-type: none"> • Review progress and draft an action plan for 2019/20 • Begin process for general project benefits realisation 	TBC TBC		